



- 3.) What are the reasons that you decided to run for this position? What was your level of participation in District matters before you decided to run for the Board? What changes do you see as necessary and how will you be able to affect them?

I decided to run for the Clackamas Fire District BOD because I highly respect the organization. I have worked with and have known many of the staff, both administrative and crew, and have always been thoroughly impressed with their quality and level of service, community commitment and business practices. As a resident, father and local businessman, I want to ensure that CFD#1's level of service to our community is not compromised. We face an uncertain economic future and restrictions on service delivery are certain to happen amidst the growth Clackamas County is projected to see. I believe my diverse background in business and economic development will play an important and vital role for CFD#1 and the future challenges we must face if we plan to continue the high level of service delivery that keeps our families and businesses safe.

In addition to be a homeowner and provider for my family, I have been engaged in many different organizations within Clackamas County for the last 13 years. I have served on the Oregon City Schools Foundation board of directors (BOD), the Oregon City Chamber of Commerce BOD and Oregon Impact BOD. Throughout this time, I worked side by side the district during my position at Oregon Impact, a public safety organization whose mission is to prevent and reduce the number of people driving under the influence of intoxicants. I was also an active member of the group responsible for campaigning to ensure full annexation of CFD#1 within the city of Oregon City.

As a former member of Clackamas County Economic Development Commission I was also engaged in business development efforts. These efforts from a holistic point of view made it necessary to have an excellent and fully functioning fire district to attract businesses to the area. With broader competition to bring these family-wage employers to Clackamas County, I believe our biggest challenge in addition to balanced growth and efficient use of TIF; will be to maintain our high level of service delivery.

- 4.) Do you have specific ideas for how the District can operate more efficiently? Are there expenditure areas that you believe the District could eliminate or reduce?

I believe Clackamas Fire District #1 operates an extremely efficient organization. Corners cannot be cut when operating a public safety organization. The stakes are too high to be too lean and not have the proper staff, staffing levels, tools, equipment and training available to deliver the level of service and safety we all wish to have during an emergency. Like any organization, audits, performance and pay reviews and assessments should be a part of the business practice and proper bidding should be implemented to ensure the best use of funds. I believe CFD#1 is a well run organization and will be served well by cultivating a robust board of directors dedicated to planning for the future.

- 5.) Please tell us specifically about your professional or volunteer efforts that demonstrate that you bring expertise that will help the Board fulfill its duties to the community and the community's expectations of the Board.

As stated in question #3, I have been active, engaged and committed at every level in many organizations throughout our county. I have not just served on many committees and boards, but have been in leadership positions in each. I believe it is important to utilize one's strengths to benefit the organization, not to just be a placeholder on a board. I served as the President of the local Chamber of Commerce, Treasurer of the Oregon Impact BOD, Communications Director for the Oregon City Schools Foundation BOD and co-chaired the Marketing & Business Development committee for the Economic Development Commission. I look forward to continuing this level of commitment and involvement on the board of directors of CFD#1 and am excited to be a part of such a dynamic organization.